TOYOTA TOYOTA MOTOR CORPORATION

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December 14, 2021

Mr. James K, Kamsickas CEO Dana Incorporated

2021 Annual Award Notification

Dear Mr. James K, Kamsickas,

Toyota Motor Corporation is honored to announce that Dana Incorporated won the following award as a result of your great achievement this year.

"Excellent" Quality Performance Award

We would like to express our highest gratitude for your great contribution.

Please note that Toyota Motor Corporation is planning to hold the web exhibition in Early March 2022 to introduce your company name.

Should you have any queries, please do not hesitate to contact the following members; Yutaka Nakagawa (Mr.), Group Manager Megumi Kohori(Ms.) Supplier Relations Group, Management Dept. Supplychain Strategy Div. TMC E-mail: wm-award@mail.toyota.co.jp

Yours sincerely,

Takami Kato General Manager Supplychain Strategy Div.